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ARTHUR COX

Arthur Cox Prospectus

RM3788 Wider Public Sector Legal Services

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Version control: this version is *ARTHUR COX PROSPECTUS RM3788 V102.DOCX*

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1 Administrative and Public law

Arthur Cox offers a proven track record of capability to advise on all aspects of public law including but not limited to: local government law; inquiries and judicial reviews professional disciplinary procedures; and public regulatory law.

In addition to Judicial Review, we frequently advise our public sector clients on corporate governance and powers, data protection, freedom of information, environmental legislation, public procurement, human rights, obligations arising under Section 75 of the Northern Ireland Act 1998, equality impact assessments and public consultation exercises. Arthur Cox advises clients on corporate governance and powers in general and on specific issues. We have also been advising a range of public sector bodies on powers in connection with projects, including the post-RPA council groupings and housing associations. We also advise on the administrative and public law elements of procurement matters, consultation processes, and public law Data Protection issues.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, deals with a broad range of administrative and public law work on behalf of public sector clients and has a considerable degree of experience across Government Departments, Non-Departmental Public Bodies, and arms-length bodies in Northern Ireland. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Rosemary Lundy, Partner, Arthur Cox Northern Ireland**, has considerable experience of providing legal advice on a range of matters particularly within the public sector including freedom of information, human rights and data protection issues. Before joining Arthur Cox NI in 2006 Rosemary was employed as in house lawyer in the public sector for over twelve years. In particular Rosemary gained specialist equality experience having worked for seven years with the Equality Commission for Northern Ireland and later with the Legal Services Commission and Northern Ireland Court Service. Contact: rosemary.lundy@arthurcox.com / +44 28 9026 2677

2 Banking and Finance

Arthur Cox offers a proven track record of capability to advise on all aspects of finance matters including but not limited to: advising on general banking matters (domestic and overseas, including loan agreements, guarantees and security arrangements), trade finance and financial litigation; asset finance; capital markets; acquisition finance; project finance; restructuring / insolvency; and loans / lending. Arthur Cox Belfast has Northern Ireland's largest and most experienced Banking Group. We act for all leading High Street banks and are consistently ranked in the top tier of Banking Teams in Northern Ireland. We are consistently ranked in the top tier of Banking Teams in Northern Ireland with its increasingly international practice highlighting its ever-broadening expertise and reputation.

Key person profiles

- **Kieran McGarrigle, Head of Banking & Finance, Arthur Cox Northern Ireland**, heads up our Belfast Finance practice. He has a significant experience in all types of secured lending, leverage financing, asset based finance, securitisation transactions, debt restructurings and insolvency. He heads up an established and market leading Finance practice in Northern Ireland. Contact: kieran.mcgarraige@arthurcox.com / +44 28 9026 5541
- **Stuart Mansfield, Partner, Arthur Cox Northern Ireland**, advises public sector, domestic and international financial institutions on a wide range of finance transactions, whether structured as bilateral deals, as club deals or as banking syndicates. He has led some of the most significant financing transactions in Northern Ireland over the past few years, including some of the loan portfolio sales by local banks and the financing of secondary sales and discounted pay-offs by purchasers of loan portfolios. Stuart also advises local corporates and public sector on debt financing arrangements. Contact: stuart.mansfield@arthurcox.com / +44 28 9026 5883

3 Contracts

Arthur Cox offers a proven track record of capability to advise on all aspects of contracts and contract law, including commercial contracts and other commercial arrangements, including but not limited to: advising on, drafting and negotiating agreements relating to commercial activities including supply of goods and services, outsourcing/contracting out of services, manufacturing, agency and distribution, concession contracts, shared services arrangements, joint ventures and grants; supporting relationships including advising on rights and obligations, changes, termination/exit and transition between suppliers and advising on complex commercial/contractual reorganisations and restructuring including novation's, assignments and changes in ownership; and advising on public infrastructure regulation such as UK/EU regulation relating to energy, water, transport and telecommunication industries necessary to support commercial transactions and/or arrangements.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is one of the best-known and most respected corporate lawyers in Northern Ireland. Alan's corporate client roster is comprised of the largest household names, and the most active multi-national corporates. He is the go-to adviser for contractual advice. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Paul McBride, Partner, Arthur Cox Northern Ireland**, is currently ranked as a 'Leading Individual' in Band 1 in Chambers UK and Chambers Europe. Paul has advised in numerous major contract law matters across both the public and private sectors in Northern Ireland. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531

4 Competition law

Arthur Cox offers a proven track record of capability to advise on all aspects of competition law including but not limited to: contentious and non-contentious advice and support in relation to EU, domestic and international competition law, including cartels, abuse of a dominant market position, State Aid and merger control. Our clients are significant Northern Ireland, Irish and international companies operating in sectors as diverse as aviation, banking, builders' merchanting, construction, energy, FMCG, insurance, media, pharmaceutical, port facilities, retailing, telecoms, technology and waste management. We have expertise in the following areas of law: competition law investigations; unannounced or "dawn raids" carried out by competition regulators; developing competition law compliance programmes; competition law audits; review of commercial agreements; State Aid investigations by the European Commission; ECMR merger control advice; Competition Act merger control advice. Our experience advising: Northern Ireland public bodies on the application of EC State Aid law; a number of international companies on the merger control and competition due diligence aspects of acquisitions of leading Northern Ireland companies; and companies in relation to competition law compliance.

Key person profiles

- **Chris Ritchie, Partner, Arthur Cox Northern Ireland**, has represented public sector clients and large corporates in Northern Ireland over many years, building up a reputation for sound commercial advice on technical matters but always with the overall goal of problem resolution in mind. His opponents have identified him as an amiable but strategic practitioner and "a conscientious but unshowy lawyer who gets on with the job". His practice includes EU and Competition Law matters EL/PL/EPL, Health and Safety, Motor, Occupational disease, Product liability and Professional indemnity. Contact: chris.ritchie@arthurcox.com / +44 28 9026 5542
- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, has led Arthur Cox advice on major Competition matters including successful outcomes on CMA matters. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671

5 Corporate and M&A

Arthur Cox offers a proven track record of capability to advise on all aspects of corporate law including but not limited to: company law; public and private company transactions (including mergers & acquisitions and corporate finance); share acquisition, disposals, capitalisations; entity selection and formation of Government companies and Government joint ventures and venture capital advice; directors' duties; company secretarial services operating and partnership agreements, mutual; securities and governance matters; and restructuring of ownership and complex and innovative legal structures and initiatives.

The Arthur Cox Company and Commercial Group is one of the largest practices in Northern Ireland and is a leader in its field. Our general Corporate and Commercial experience is unsurpassed and our Corporate Group is a dynamic player in local business and corporate law. We have been, and continue to be, involved in the majority of the largest M&A transactions in Northern Ireland and advise both local companies and globally recognised brands on their corporate and commercial work in this jurisdiction.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is one of the best-known and most respected Corporate lawyers in Northern Ireland. He is regularly chosen by clients such as Coca-Cola, Moy Park and Norbrook in the most complex and high-profile deals as well as by start-ups for his wisdom and experience in early stage investments. Alan's corporate client roster is comprised of the largest household names, and the most active multi-national corporates. He is the go-to adviser for overseas corporates looking at transactions in this jurisdiction, and indigenous businesses at all stages of lifecycle, including large scale international acquisitions and also major business or asset corporate disposals. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Paul McBride, Partner, Arthur Cox Northern Ireland**, is currently ranked as a 'Leading Individual' in Band 1 in Chambers UK and Chambers Europe. Paul has advised in numerous landmark Corporate and M&A deals in Northern Ireland both indigenous and cross-jurisdictional. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531

6 Data Protection and Information Law

Arthur Cox offers a proven track record of capability to advise on all aspects of data protection and information law including but not limited to: the law surrounding the use and control of information by public and private sector bodies, including domestic and EU data protection legislation; international data transfers; data protection laws, data requests and complying with the principles of transparency; and Freedom of Information.

The firm's experience specifically covers advice, support and where appropriate legal representation on: Data Protection Act 1998; Confidentiality, privacy and human rights issues (e.g. on life sciences information technology work); Implementation of the General Data Protection Regulation (GDPR) (Regulation (EU) 2016/679) including oversight of training delivery; significant IT/data intensive contracts and arrangements, including social media.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland** has a strong track record of advice on Privacy, data Protection and Information management across the Northern Ireland public sector, both with Departments and Non-Departmental Public Bodies. Contact: william.curry@arthurcox.com / +44 28 9026 5881
- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, with a broad range of information law work on behalf of public sector clients and has a considerable degree of experience across Government Departments, Non-Departmental Public Bodies, and arms-length bodies in Northern Ireland. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671

7 Employment

Arthur Cox offers a proven track record of capability to advise on all aspects of employment law including but not limited to: non-contentious employment matters relating to TUPE, COSOP, redundancies, restructuring, outsourcing, changes in terms and conditions, and reorganisations; and contentious employment law including Discrimination / Equal Opportunities involving Litigation and / or dispute resolution. The Arthur Cox Employment Practice is one of the largest specialist teams in Northern Ireland. We advise clients on a wide variety of employment law personnel and employee relations issues. We provide specialist advice on areas such as equality, business immigration, TUPE, social media and information law, in particular GDPR. The team acts for a wide range of public and private sector organisations, including many major local employers and multi-national corporations. Rosemary Lundy has specialist experience of equality law, having previously worked for the Equality Commission for Northern Ireland as in house lawyer.

Key person profiles

- **Rosemary Lundy, Partner, Arthur Cox Northern Ireland**, has extensive experience in all aspects of employment law across all sectors for over 25 years. Her practice area includes advisory work, commercial transactions, redundancy and restructuring, TUPE, immigration, employment status, industrial disputes, trade union recognition and representation in a range of contentious matters, including unfair dismissal, whistleblowing and discrimination. Contact: rosemary.lundy@arthurcox.com / +44 28 9026 2677
- **Emma-Jane Flannery, Partner, Arthur Cox Northern Ireland**, has fourteen years' experience dealing with both contentious and non-contentious employment law matters. She has particular expertise in advising on disciplinary and grievance matters and defending tribunal claims for unfair dismissal, constructive dismissal and discrimination. Contact: emma-jane.flannery@arthurcox.com / +44 28 9026 2679

8 Information Technology

Arthur Cox offers a proven track record of capability to advise on all aspects of information technology law including but not limited to: information technology and telecoms procurement and contracting; design, development, maintenance and support contracts; re-structuring of contracts and/or services; exit and migration/transition; and hardware purchasing, software licensing, managed services, E-commerce, cloud based services, convergent technologies and the internet.

We act for many of Northern Ireland, Great Britain and Ireland's emerging and established technology companies in addition to major US and European companies operating in Northern Ireland and the United Kingdom. By way of reference project, recent experience in Northern Ireland includes advising the Department of Agriculture, Environment and Rural Affairs (DAERA) on the procurement of Food Animal Information Services & Systems (NIFAIS) – critical IT systems which are critical to the effective functioning of the agriculture sector in NI.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland**, is ranked Band 1 by Chambers for Information Technology in Northern Ireland. In the current guide, Chambers comments: "{William is} A highly respected practitioner who represents clients on a wide array of technology matters, he is particularly well known for large public sector IT projects." Contact: william.curry@arthurcox.com / +44 28 9026 5881
- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, with a broad range of technology law work on behalf of public sector clients and has a considerable degree of experience across Government Departments, Non-Departmental Public Bodies, and arms-length bodies in Northern Ireland. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671

9 Infrastructure

Arthur Cox offers a proven track record of capability to advise on all aspects of infrastructure law including but not limited to: the structure and financing of infrastructure projects and deals including PFI, PPP and non-profit distributing models; asset disposals; refinancing and reorganisation; and advice on regulation. The Arthur Cox Infrastructure Group is the largest dedicated team of infrastructure, construction and utilities sector experts in Ireland. We provide a dynamic, comprehensive and client focused service to those at the forefront of the infrastructure and utilities sectors, acting for State and semi-State bodies, local and multi-national corporations, private developers, contractors, consultants and financiers in relation to projects and transactions of any size.

Arthur Cox has been at the cutting edge of developments in the utilities and infrastructure sectors in Northern Ireland, having acted in relation to many of the most significant projects on the island. We believe that what sets us apart from our competitors is our depth of specialist knowledge in each of the key sectors in which we operate. We are committed to having dedicated experts who understand the regulatory and commercial environment within which our clients operate, so as to maximise the value which we add to our clients and ensure that we can better meet our clients' needs.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland**, has worked with a range of public and private sector bodies advising on relevant issues, including giving legal advice on a number of major capital investment projects, drafting and negotiation of contracts and advising on dispute resolution and construction issues. William also has experience of advising in relation to projects using the NEC suite of contracts. Contact: william.curry@arthurcox.com / +44 28 9026 5881
- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, with a broad range of infrastructure advisory work on behalf of public sector clients and has a considerable degree of experience across Government Departments, Non-Departmental Public Bodies, and arms-length bodies in Northern Ireland. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671

10 Intellectual Property

Arthur Cox offers a proven track record of capability to advise on all aspects of intellectual property law including but not limited to: contentious and non-contentious support and advice relating to patents, copyright, trademarks, trade secrets and rights in confidential information, database rights, design rights, and other forms of intellectual property; and assignment and licensing of rights and commercialisation and exploitation of intellectual property.

Arthur Cox's Intellectual Property Practice in Belfast consists of lawyers advising on traditional intellectual property areas such as patents, trademarks, copyright, designs, confidentiality and related intellectual property matters in addition to increasingly prominent areas such as collaborative research projects. The firm provides a full range of intellectual property services including representation in litigation, business and licensing transactions.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is extremely experienced in intellectual property matters and has been ranked by Chambers in this jurisdiction for many years. Continues to advise on the exploitation and maintenance of intellectual property generally, as well as investment in vehicles holding intellectual property. Alan has advised on contracts in the energy, information technology and provision of services to public sector over the last ten years. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Lynsey Mallon, Partner, Arthur Cox Northern Ireland**, has significant Intellectual Property expertise and Lynsey is particularly noted in the Northern Ireland market for her pragmatic and commercially-focussed advice to indigenous businesses on branding and licensing issues. Contact: lynsey.mallon@arthurcox.com / +44 28 9026 2669

11 Litigation and Dispute Resolution

Arthur Cox offers a proven track record of capability to advise on all aspects of litigation and dispute resolution including but not limited to: civil litigation against and on behalf of customers including alternative dispute resolution, arbitration, mediation, contractual resolution procedures, advocacy and early advice on disputes.

The Arthur Cox team in Belfast has long-standing experience in handling litigation and other forms of dispute resolution on behalf of public and private sector clients. We frequently defend claims brought against banks, insurance companies and public bodies but are equally adept when instituting claims to protect our clients' interests, whether that be by way of court proceedings or one of the various (and increasingly prevalent) forms of alternative dispute resolution e.g. adjudication (construction cases), early neutral evaluation, facilitation, mediation. Of equal or even greater significance, however, than the form of dispute resolution is our focus on problem resolution. Our aim is not merely to advise on correct procedures but to achieve the overall outcomes that are so important to our clients. This applies across all fields including commercial disputes, judicial review, insurance litigation, intellectual property disputes, product liability and insolvency litigation.

Key person profiles

- **Catriona Gibson, Managing Partner and Head of Dispute Resolution, Arthur Cox Northern Ireland**, specialises in Litigation and deals with all aspects of recoveries and operational disputes including constructive trusts, fraud and professional negligence. She has acted in a number of high profile and heavy weight cases and was Head of Banking Litigation with national firm Shoosmiths prior to joining Arthur Cox. Contact: catriona.gibson@arthurcox.com / +44 28 9026 2652
- **Chris Ritchie, Partner, Arthur Cox Northern Ireland**, has over 20 years' experience in litigation. Chris was formerly a partner in a global insurance firm, building up a reputation for sound commercial advice on technical matters but always with the overall goal of problem resolution in mind. His opponents have identified him as an "amiable but strategic practitioner" and "tactical and sharp". Contact: chris.ritchie@arthurcox.com / +44 28 9026 5542

12 Outsourcing / Insourcing

Arthur Cox offers a proven track record of capability to advise on all aspects of outsourcing arrangements, including but not limited to: first and subsequent generation and insourcing, (including information technology outsourcing and business process outsourcing).

Our firm's long-standing, integrated Contracts and Outsourcing/Insourcing team draws on the expertise of specialist lawyers to provide support to both public and private clients in Northern Ireland on all aspects of contractual and procurement law, against the global backdrop of continually evolving technologies and new business processes.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is one of the best-known and most respected corporate lawyers in Northern Ireland. Alan's corporate client roster is comprised of the largest household names, and the most active multi-national corporates. He is the go-to adviser for contractual and outsourcing/insourcing advice. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Paul McBride, Partner, Arthur Cox Northern Ireland**, is currently ranked as a 'Leading Individual' in Band 1 in Chambers UK and Chambers Europe. Paul has advised in numerous major outsourcing/insourcing matters across both the public and private sectors in Northern Ireland. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531

13 Partnerships

Arthur Cox offers a proven track record of capability to advise on all aspects of partnership law including but not limited to: contentious and non-contentious partnership matters.

We have market leading experience in advising on a variety of different joint ventures, shareholders' agreements, partnerships (including PPPs) and other collaborative structures, ranging from conventional style holding company joint ventures, to multi-layered joint ventures, limited and unlimited partnerships and strategic alliances, both for our domestic and international clients, in a wide range of sectors.

Corporate Partner Paul McBride has a detailed and long-standing Partnership practice. In addition to public sector clients, he advises Professional Services partnerships such as Law Firms, Accounting Practices and other professional service firms, on professional and business structures.

Key person profiles

- **Paul McBride, Partner, Arthur Cox Northern Ireland**, has been ranked as a leading individual for Partnership in Northern Ireland for many years. He has advised professional services firms and property investment partnerships on general structure including, general partners, limited partnerships and limited liability partnerships. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531
- **Lynsey Mallon, Partner, Arthur Cox Northern Ireland**, has significant experience advising on partnership working and business structures. Contact: lynsey.mallon@arthurcox.com / +44 28 9026 2669

14 Pensions

Arthur Cox offers a proven track record of capability to advise on all aspects of pensions law, including but not limited to: private and public sector pension schemes; pensions litigation; regulatory compliance; trusteeship; and other employee benefits.

Arthur Cox's NI Pensions Group is made up of some of the most specialised pension lawyers in Northern Ireland and is regarded as an established leader in the pensions field. Our team in Belfast has considerable experience of advising employers on all aspects of pensions law from major documentation, outsourcing or restructuring projects to day-to-day advice on a wide variety of legal issues. The Pensions Group works alongside the Employment Group, which is itself recognised as a leading specialist team.

We are the only firm in Northern Ireland to have 'on the ground' pensions expertise. Our team has been developed in response to the market gap in Northern Ireland in terms of expert pension's law advisors. This has been a huge success with new clients joining our already impressive and growing client base. Legal firms in Northern Ireland are working in an increasingly competitive marketplace and the strength of the Pension Groups' reputation is demonstrated by its consistent and on-going growth and acquisition of new clients.

Key person profiles

- **Rosemary Lundy, Partner, Arthur Cox Northern Ireland**, has considerable experience of providing legal advice on a range of matters particularly within the public sector including freedom of information, human rights and data protection issues. Before joining Arthur Cox NI in 2006 Rosemary was employed as in house lawyer in the public sector for over twelve years. In particular Rosemary gained specialist equality experience having worked for seven years with the Equality Commission for Northern Ireland and later with the Legal Services Commission and Northern Ireland Court Service. Contact: rosemary.lundy@arthurcox.com / +44 28 9026 2677

15 Public Procurement

Arthur Cox offers a proven track record of capability to advise on all aspects of public procurement law including but not limited to: the application of domestic and EU public procurement law; and end-to-end support on procurement exercises, including drafting specifications, evaluation criteria, tender documentation and associated procurement and contractual documentation.

Arthur Cox is one of Northern Ireland's largest law firms, and has a widely acclaimed leading practice in Public Procurement Law. Our team has extensive knowledge and experience of advising public and private sector clients, operating across a range of sectors, on all aspects of this area of law.

We advise public sector bodies on all aspects of procurement and in this regard our experience is second to none. This is reflected in the significant mandates we have won in recent years, including advising the Northern Ireland's Education and Library Boards on their procurement of next generation technology products and services for 1200 schools, advising the Northern Ireland Housing Executive on the procurement of several major response maintenance frameworks and advising the Department for Social Development on its procurement of medical services to support the social security system.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland**, has worked with a range of public and private sector bodies advising on procurement, corporate and commercial issues, including giving procurement advice on a number of major capital investment projects, drafting and negotiation of contracts and advising on dispute resolution and construction issues. William also has experience of advising in relation to projects using the NEC suite of contracts. Contact: william.curry@arthurcox.com / +44 28 9026 5881

16 Property, Real Estate & Construction

Arthur Cox offers a proven track record of capability to advise on all aspects of real estate and real estate finance including but not limited to: crown, commercial and residential real estate including investment, site/property re/development, acquisition and disposal (including relevant tax advice), compulsory purchase, freehold, leasehold and licenses, land/ranges landlord and tenant matters, social housing; and real estate litigation. Additionally, our capability extends to all aspects of construction law including but not limited to advice and support in relation to construction and infrastructure projects.

The Arthur Cox Property Group in Belfast is one of Northern Ireland's leading commercial property practices. We have unrivalled experience of the local market, having been involved in most of the major commercial property projects carried out in Northern Ireland in recent years. Our clients span the entire property spectrum from private developers to Government departments.

Key person profiles

- **Alastair Todd, Head of Property, Arthur Cox Northern Ireland**, has significant experience across the full spectrum of property matters. He advises numerous clients who hold extensive and diverse property interests in Northern Ireland, the Republic of Ireland and Great Britain. Alastair's practice encompasses: acquisition and disposal of all aspects of commercial property (including brown field sites); commercial leasing (for both landlord and tenant); advising on contentious property matters; and negotiating warranties and indemnities in connection with acquisition and disposal of industrial going concerns. Contact: alastair.todd@arthurcox.com / +44 28 9026 2674
- **William Curry, Partner, Arthur Cox Northern Ireland**, has worked with a range of public and private sector bodies advising on construction matters, including giving procurement and commercial advice on a number of major PFI/PPP projects, drafting and negotiation of contracts and advising on dispute resolution and construction issues. William also has experience of advising in relation to projects using the standard form PFI / SOPC / DBFO contracts. Contact: william.curry@arthurcox.com / +44 28 9026 5881

17 Tax

Arthur Cox offers a proven track record of capability to advise on all aspects of Tax law including but not limited to: the application of direct and indirect taxation.

Our Tax Group is one of the leading tax law practices on the island of Ireland. We provide a fully comprehensive and commercially sound tax consultancy service to a broad range of domestic and international clients operating in a variety of sectors.

The Tax Group takes the lead on advisory and transactional matters or works on an integrated basis with other practice groups in the firm such as corporate, finance, real estate and litigation.

The Tax Group provides a full range of tax consultancy services, undertaking both transactional and advisory work for domestic and international clients including large multinational public companies, many of the world's leading financial institutions, government bodies and many leading companies.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland**, is an experienced lawyer with a broad public sector practice in Northern Ireland law. Contact: william.curry@arthurcox.com / +44 28 9026 5881
- **Paul McBride, Partner, Arthur Cox Northern Ireland**, has over twenty years advising clients which operate within the Northern Ireland tax regimes. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531

18 EU

Arthur Cox offers a proven track record of capability to advise on all aspects of EU law including but not limited to: contentious and non-contentious advice.

Our clients are significant Northern Ireland, Irish and international companies operating in sectors as diverse as aviation, banking, builders' merchandising, construction, energy, FMCG, insurance, media, pharmaceutical, port facilities, retailing, telecoms, technology and waste management.

We have expertise in the following areas of law: competition law investigations; unannounced or "dawn raids" carried out by competition regulators; developing competition law compliance programmes; competition law audits; review of commercial agreements; State Aid investigations by the European Commission; ECMR merger control advice; Competition Act merger control advice.

Our experience advising: Northern Ireland public bodies on the application of EC State Aid law; a number of international companies on the merger control and competition due diligence aspects of acquisitions of leading Northern Ireland companies; and companies in relation to competition law compliance.

Key person profiles

- **Chris Ritchie, Partner, Arthur Cox Northern Ireland**, has represented public sector clients and large corporates in Northern Ireland over many years, building up a reputation for sound commercial advice on technical matters but always with the overall goal of problem resolution in mind. His opponents have identified him as an amiable but strategic practitioner and "a conscientious but unshowy lawyer who gets on with the job". His practice includes EU and Competition Law matters EL/PL/EPL, Health and Safety, Motor, Occupational disease, Product liability and Professional indemnity. Contact: chris.ritchie@arthurcox.com / +44 28 9026 5542

19 Planning

Arthur Cox offers a proven track record of capability to advise on all aspects of planning law including but not limited to: planning strategy; development projects and schemes; applications for development, construction and change of use; compulsory purchase orders and s106 agreements; and planning/development inquiries and appeals.

In Northern Ireland, our expertise in planning includes: Planning and Environmental Due Diligence; Appeal and Enforcement Work; Advising on permissions, licences and consents for waste, water and energy projects; IPPC Work; Contaminated land and Environmental Impact Assessments; and Waste, Water and Energy Infrastructure Project work. Work Highlights include: ongoing legal advice on planning and environmental issues to arc21 on waste infrastructure project for proposed EFW and MBT facilities; advising on planning and environmental aspects of SWaMP 2008 waste infrastructure project; planning appeal and enforcement advice in respect of large scale residential developments.

Key person profiles

- **Alastair Todd, Head of Property, Arthur Cox Northern Ireland**, has significant experience across the full spectrum of property matters. He advises numerous clients who hold extensive and diverse property interests in Northern Ireland, the Republic of Ireland and Great Britain. Alastair's practice encompasses: acquisition and disposal of all aspects of commercial property (including brown field sites); commercial leasing (for both landlord and tenant); advising on contentious property matters; and negotiating warranties and indemnities in connection with acquisition and disposal of industrial going concerns. Contact: alastair.todd@arthurcox.com / +44 28 9026 2674
- **William Curry, Partner, Arthur Cox Northern Ireland**, has worked with a range of public and private sector bodies advising on construction matters, including giving procurement and commercial advice on a number of major PFI/PPP projects, drafting and negotiation of contracts and advising on dispute resolution and construction issues. William also has experience of advising in relation to projects using the standard form PFI / SOPC / DBFO contracts. Contact: william.curry@arthurcox.com / +44 28 9026 5881

20 Projects

Arthur Cox offers a proven track record of capability to advise on all aspects of Projects including but not limited to: co-ordinated end to end legal services from any of the categories set out in the lot 2 mandatory specialisms; and sector specialist advice (if provided) to support projects, including PFI and PPP and appropriate project management of legal contribution.

Arthur Cox has been at the cutting edge of developments on major projects in Northern Ireland, having acted in relation to many of the most significant projects in the jurisdiction. For example, this includes the £250m Ulster University GBD programme, one of the largest scale and most complex projects to be delivered in Northern Ireland.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland**, has worked with a range of public and private sector bodies advising on relevant issues, including giving legal advice on a number of major capital investment projects, drafting and negotiation of contracts and advising on dispute resolution and construction issues. William also has experience of advising in relation to projects using the NEC suite of contracts. Contact: william.curry@arthurcox.com / +44 28 9026 5881
- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, with a broad range of infrastructure advisory work on behalf of public sector clients and has a considerable degree of experience across Government Departments, Non-Departmental Public Bodies, and arms-length bodies in Northern Ireland. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671

21 Restructuring & Insolvency

Arthur Cox offers a proven track record of capability to advise on all aspects of Restructuring and insolvency including but not limited to: supplier, partner and supply-chain insolvencies and restructuring.

Our business recovery and insolvency group is at the cutting edge of Corporate Recovering and Insolvency developments in Northern Ireland. It provides effective and comprehensive advice on various issues arising from business rescue, reorganisations and insolvency. We have a multi-disciplinary team of specialists who provide advice to insolvency professionals, funders, creditors and businesses across the various relevant areas of law. In addition, as several of our team hold practicing certificates in England and Wales, we can act in relation to GB matters. All of our lawyers are familiar with insolvency concepts and the needs of the insolvency practitioner.

Key person profiles

- **Kieran McGarrigle, Partner, Arthur Cox Northern Ireland**, is ranked Band 1 by Chambers for Restructuring / Insolvency. He is a specialist finance lawyer with an established and market leading practice in Northern Ireland. He has acted as a lead adviser in most of Northern Ireland's high profile corporate/debt restructurings and insolvencies. Contact: kieran.mcgarrigle@arthurcox.com / +44 28 9026 5541
- **Colm McElroy, Partner, Arthur Cox Northern Ireland**, deals with all aspects of corporate reorganisation and insolvency law. He advises banks, private equity funds and corporate borrowers on a wide range of refinancing and in all aspects of corporate insolvency matters. He also advises banks, insolvency practitioners and private equity funds on debt restructuring, debt settlement, debt sale, security enforcement strategies and corporate restructuring, corporate reorganisation and corporate insolvency matters. He has experience in commodity, currency and interest rate swap transactions. Contact: colm.mcelroy@arthurcox.com / +44 28 9026 5522

22 Education Law

Arthur Cox offers a proven track record of capability to advise on all aspects of Education law including but not limited to: all aspects of education law, including (but not limited to) early years, all aspects of schools and schooling, school workforce, special educational needs, admissions, exclusions, Equalities issues, pupil/student related litigation, governance; and reorganisation issues, inspection and regulation, finance and funding issues, higher and further education, student finance, and education-focused charity, contract and property law issues relevant to the educational sector.

Arthur Cox is the dominant adviser in the Northern Ireland Education Sector, by both volume and value of instructions received, particularly active across both secondary and tertiary (further and higher) education sectors. In addition to the CCS RM3788 appointment, our Northern Ireland Education practice has been appointed to UK-wide frameworks for the education sector.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, has very significant expertise and experience in the education sector in Northern Ireland generally having a history of providing advice to Ulster University on a range of matters including in relation to the GBD programme of work. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Rosemary Lundy, Partner, Arthur Cox Northern Ireland**, has extensive experience in all aspects of education sector law, with a particular specialism in student and staff disciplinary matters. She has provided a full range of legal services to one of this jurisdictions two leading Universities. Contact: rosemary.lundy@arthurcox.com / +44 28 9026 2677

23 Child Law

Arthur Cox offers a proven track record of capability to advise on all aspects of Child law, including but not limited to adoption, social work, child-related and child protection issues.

Partner Lynsey Mallon's experience includes advising: a voluntary grammar school in NI on drafting and implementation of policies relating to pupils with disabilities, pupils with special educational needs, child mental health and transgender and uniform policies and anti-bullying policies; a primary school in Northern Ireland in connection with the rights of a child with special educational needs including liaising with the local educational authorities and the School on their respective legal responsibilities and duties; a primary school in Northern Ireland in connection with a pupil in respect of whom a Prohibited Steps Order had been granted; and a local children's charity in NI connection with its engagement with children, background checks, legal duties and responsibilities towards minors, ability of a minor to 'contract'.

Key person profiles

- **Lynsey Mallon, Partner, Arthur Cox Northern Ireland**, has significant experience advising on issues of Child Law. Contact: lynsey.mallon@arthurcox.com / +44 28 9026 2669

24 Energy & Natural Resources

Arthur Cox offers a proven track record of capability to advise on all aspects of Energy law (including mining and nuclear) and natural resources including but not limited to: all aspects of energy and natural resources including the permitting, development, financing, taxation, contracting, licensing, management, operation, environmental, climate change impacts and regulatory issues relating to: oil and gas, including unconventional oil and gas; electricity generated by whatever means, including renewables; energy efficiency measures; nuclear, including disposal issues; coal mining and power; research and innovation related to energy; and water, air and land use, including emissions and pollution. Arthur Cox is widely recognised as the premier all-island law firm in Energy and Project Finance. We have the largest dedicated energy team in Northern Ireland, and are recognised by independent legal directories as having the leading energy lawyers in this jurisdiction. We have extensive experience acting for government, regulators, financiers, market participants and customers in Ireland, Northern Ireland and internationally. This gives us a unique perspective on the commercial and policy imperatives of different stakeholders in the sector and significantly enhances our ability to add value for our clients.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, has deep experience having worked with a range of public and private sector bodies advising on energy advisory issues in Northern Ireland. His CV specifically covers advice on electricity, gas, renewable and sustainable energy, energy efficiency, energy storage, and linkages with other energy markets (GB; RoI; Europe); energy Regulations and associated legislative and licensing requirements; implementation of EU energy Regulations; wider energy trading arrangements for electricity and gas, and market structures, including commercial energy, market transactions and contractual arrangements; extending the availability of natural gas; competition issues; issues relating to transposition / implementation of EU 'Clean Energy' package of legislation; EU Gas Security of Supply Regulation; advice on issues relating to commercial energy market transactions, and on commercial arrangements involving provision of grant assistance. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **William Curry, Partner, Arthur Cox Northern Ireland**, has worked with a range of public and private sector bodies on major energy projects. Contact: william.curry@arthurcox.com / +44 28 9026 5881

25 Food, Rural and Environmental Affairs

Arthur Cox offers a proven track record of capability to advise on all aspects of the law relating to Food, Rural and Environmental Affairs, including but not limited to: water, air and land use, including emissions and pollution; water services and quality; flooding; waste and recycling; fisheries and marine; food and farming; and animal and plant health and animal welfare; and wildlife.

Arthur Cox is one of the few Northern Irish law firms to have a specialist, multidisciplinary Food & Drink Group, comprising lawyers from other key practice groups within the firm. Our Food & Drink Group advises food, drink and agribusiness companies on the manufacture, promotion and sale of their products in Northern Ireland. Our rural and environmental expertise includes: Environmental Due Diligence; Appeal and Enforcement Work; Advising on permissions, licences and consents for waste, water and energy projects; Contaminated land and Environmental Impact Assessments; and Waste, Water and Energy Infrastructure Project work. Work Highlights include advising the Department of Agriculture, Environment and Rural Affairs (DAERA) on the procurement of Food Animal Information Services & Systems (NIFAISS) – critical IT systems which are critical to the effective functioning of the agriculture sector in NI.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland**, has advised many of the major food sector organisations in Northern Ireland. He is an adviser to the Department of Agriculture, Environment and Rural Affairs (DAERA) and has excellent knowledge of the interface between Food, Rural and Environmental Affairs specifically in the Northern Ireland context. Contact: william.curry@arthurcox.com / +44 28 9026 5881
- **Alastair Todd, Head of Property, Arthur Cox Northern Ireland**, has significant experience across the full spectrum of environmental matters. Contact: alastair.todd@arthurcox.com / +44 28 9026 2674

26 Franchise Law

Arthur Cox offers a proven track record of capability to advise on all aspects of franchise law including but not limited to: the design and establishment of franchise arrangements; and advice on contentious and non-contentious aspects of franchise agreements.

The Arthur Cox Company and Commercial Group is one of the largest practices in Northern Ireland and is a leader in its field. Our general Corporate and Commercial experience is unsurpassed and our Corporate Group is a dynamic player in local business and corporate law. We have been, and continue to be, involved in many significant franchisor / franchisee matters in Northern Ireland and advise both local companies and globally recognised brands on their franchise work in this jurisdiction.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is one of the best-known and most respected corporate lawyers in Northern Ireland. Alan's corporate client roster is comprised of the largest household names, and the most active multi-national corporates. He is the go-to adviser for franchise advice. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Paul McBride, Partner, Arthur Cox Northern Ireland**, is currently ranked as a 'Leading Individual' in Band 1 in Chambers UK and Chambers Europe. Paul has advised in numerous franchise law matters across both the public and private sectors in Northern Ireland. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531

27 Health and Healthcare

Arthur Cox offers a proven track record of capability to advise on all aspects of Healthcare including but not limited to: healthcare commissioning, all transactional, litigious and regulatory issues relating to Health and Social Care in Northern Ireland (which is the designation of the publicly funded service which provides public health and other social care services in Northern Ireland, broadly comparable to “NHS” in England and Wales).

Our Healthcare Group is a multi-disciplinary team which brings together lawyers from a wide range of practice areas in the firm to advise our clients in the healthcare sector. The Group is the leading group of its kind in the country with a long tradition of advising in this sector.

We advise clients in all areas and levels of healthcare provision including statutory bodies, health boards, health insurers, healthcare organisations, hospitals and doctors. We advise on matters including: regulatory issues; corporate governance; statutory duties and responsibilities; codes of conduct; professional conduct and inquiries; projects; clinical indemnity claims; freedom/data protection; consent; confidentiality; •child care issues; risk management; •employment issues; clinical trials; ethical issues; and human assisted reproduction.

Key person profiles

- **Rosemary Lundy, Partner, Arthur Cox Northern Ireland**, has considerable experience of providing legal advice on a range of health sector and public law matters in Northern Ireland, for example advising the Department for Health Social Service, Public Safety on equality impact assessments and equality and TUPE issues. Contact: rosemary.lundy@arthurcox.com / +44 28 9026 2677
- **Alastair Todd, Partner, Arthur Cox Northern Ireland**, has significant experience on operational health and healthcare matters, including the interface of public and private sectors on elderly care (for example, advising the Four Seasons Healthcare Group of Companies). Contact: alastair.todd@arthurcox.com / +44 28 9026 2674

28 Life Sciences

Arthur Cox offers a proven track record of capability to advise on all aspects of Life Sciences including but not limited to: all transactional, litigious and regulatory issues relating to issues, pharmaceuticals, medical devices and biotechnology including licensing and acquisition of new products.

Arthur Cox is a market leader in the provision of legal services to the Life Sciences industry, with a multi-disciplinary practice group successfully combining the very best of the firm’s corporate, commercial, transactional, regulatory, competition and intellectual property expertise to serve the pharmaceutical, biotechnology, medical devices, food and cosmetics industries in Ireland. Combining legal skill with solid industry knowledge, Arthur Cox represents many of Ireland and the world’s major pharmaceutical, medical devices and agri-business companies. Our Life Sciences team advises public and private sector clients from research and development through to manufacturing and marketing of finished products. Our extensive experience in this sector, allied with strong links with local and EU trade and regulatory associations, enables us to anticipate and identify potential issues in advance, thereby ensuring the smooth operation of our clients’ operations.

Key person profiles

- **Lynsey Mallon, Partner, Arthur Cox Northern Ireland**, has significant Life Sciences expertise and is particularly noted in the Northern Ireland market for her pragmatic and commercially-focussed advice. Contact: lynsey.mallon@arthurcox.com / +44 28 9026 2669

29 Telecommunications

Arthur Cox offers a proven track record of capability to advise on all aspects of Telecommunications including but not limited to: contentious and non-contentious advice and support on commercial, regulatory, compliance, transactional and intellectual property matters concerning telecommunications.

We act for television and radio broadcasters, cable companies, production and distribution companies, publishers, advertising agencies, record companies and talent, as well as many digital media, content provision and telecommunications companies.

We also have a strong track record of public sector advisory within telecommunications, including advising a government Department on a transatlantic submarine data cable which makes landfall in Northern Ireland.

Arthur Cox represents many of the largest and most influential domestic and international companies in the sector. Our clients come to us for advice and counsel on some of their most complex and business critical issues and transactions. Many of our team have worked in-house in these industries and combine their legal expertise with a deep understanding of the media and telecommunications business.

Key person profiles

- **William Curry, Partner, Arthur Cox Northern Ireland** has a strong track record of advice on telecoms law advice across the Northern Ireland public sector, both with Departments and Non-Departmental Public Bodies. Contact: william.curry@arthurcox.com / +44 28 9026 5881
- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, advises a number of major telcos on some of the most significant telecoms mandates in Northern Ireland. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671

30 The law of International trade, investment and regulation

Arthur Cox offers a proven track record of capability to advise on all aspects of the law and practice relating to international trade agreements, investments and associated regulations.

In addition to advising Northern Ireland public sector clients such as InvestNI on international issues, the firm represents a large number of international clients, from well-known multinational corporations to emerging and growth companies. Our international clients come from all sectors, including heavy manufacturers, pharmaceuticals and biotechnology companies, high technology businesses, digital technology, internet and social media companies and tax driven financial services operations. In particular, we have advised many of the leading names in the pharmaceutical/ biosciences, technology and financial services areas with respect to the establishment of a diverse range of Irish operations.

We have both an understanding of foreign law concepts and issues and unparalleled experience in dealing with development structures and grant agreements and this has proven to be of unique value to our clients.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is one of the best-known and most respected international lawyers in Northern Ireland. Alan's corporate client roster is comprised of the largest household names, and the most active multi-national corporates. He is the go-to adviser for international advice. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Paul McBride, Partner, Arthur Cox Northern Ireland**, is currently ranked as a 'Leading Individual' in Band 1 in Chambers UK and Chambers Europe. Paul has advised in numerous major international law matters across both the public and private sectors in Northern Ireland. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531

31 Public international law

Arthur Cox offers a proven track record of capability to advise on all aspects of public international law.

In addition to advising Northern Ireland public sector clients such as InvestNI on international issues, the firm represents a large number of international clients, from well-known multinational corporations to emerging and growth companies. Our international clients come from all sectors, including heavy manufacturers, pharmaceuticals and biotechnology companies, high technology businesses, digital technology, internet and social media companies and tax driven financial services operations. In particular, we have advised many of the leading names in the pharmaceutical/ biosciences, technology and financial services areas with respect to the establishment of a diverse range of Irish operations.

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Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is one of the best-known and most respected international lawyers in Northern Ireland. Alan's corporate client roster is comprised of the largest household names, and the most active multi-national corporates. He is the go-to adviser for international advice. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671
- **Paul McBride, Partner, Arthur Cox Northern Ireland**, is currently ranked as a 'Leading Individual' in Band 1 in Chambers UK and Chambers Europe. Paul has advised in numerous major international law matters across both the public and private sectors in Northern Ireland. Contact: paul.mcbride@arthurcox.com / +44 28 9089 4531

32 Charities Law

Arthur Cox offers a proven track record of capability to advise on all aspects of charities law including but not limited to: mergers; restructuring; governance and compliance obligations; disputes; and advice.

Arthur Cox has a long history of involvement in the community and voluntary sector in general, and with charities in particular. Our core Charity Law Group comprises five solicitors from a variety of disciplines. They are assisted by other relevant specialists from our Real Estate, Employment and Industrial Relations, Pensions, Technology and Innovation, Intellectual Property, Tax, Litigation and Dispute Resolution and Corporate and M&A Groups.

We act for a number of Northern Ireland charities and a number of our partners and assistants participate at board level with significant charitable bodies. As a result, we are aware of many of the practical issues which face charities ranging from day to day practical issues to technical issues such as trust questions, dealing with the Revenue, or considering the manner in which to become established.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, is highly experienced in advising in relation to proposed governance models and ensuring that models proposed by public bodies are both consistent with their powers (and other legislation) as well as determining whether the proposed structure and aims and objectives of any new body are charitable and in identifying any TUPE implications with the proposed structures. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671

33 Health & Safety Law

Arthur Cox offers a proven track record of capability to advise on all aspects of health and safety law including but not limited to: contentious and non-contentious health and safety matters, including regulatory and criminal investigations, public inquests, health and safety at work, food safety, fire safety and associated issues.

Arthur Cox can offer specialist health and safety expertise from its Belfast Office, covering the Northern Ireland jurisdiction and also that of England and Wales. We have many years' experience of advising companies and individuals in relation to health and safety investigations large and small involving the health and safety executive, local authorities and the police.

With the benefit of experience in advising clients on handling a criminal investigation, we can also offer pragmatic and commercial advice in relation to health and safety compliance including policy reviews and drafting and legal enforcement audits to help you test your safety management system and safety culture. We can also offer a range of seminars and training on topics such as crisis management and accident investigation; driving for work; contractor management; asbestos; and proactive safety management.

Key person profiles

- **Chris Ritchie, Partner, Arthur Cox Northern Ireland**, has represented public sector clients and large corporates in Northern Ireland over many years, building up a reputation for sound commercial advice on technical matters but always with the overall goal of problem resolution in mind. His opponents have identified him as an amiable but strategic practitioner and “a conscientious but unshowy lawyer who gets on with the job”. His practice includes EU and Competition Law matters EL/PL/EPL, Health and Safety, Motor, Occupational disease, Product liability and Professional indemnity. Contact: chris.ritchie@arthurcox.com / +44 28 9026 5542

34 Licensing Law

Arthur Cox offers a proven track record of capability to advise on all aspects of licensing law, including but not limited to: licensing for sales of alcohol or regulated entertainment; taxi licensing; licences and permits for gambling; licensing due diligence.

We have a specialist licensing team which services clients with a particular focus on the Northern Ireland market. We have acted for a wide range of commercial clients such as Paddy Power, Diageo, Musgrave Group, Mount Charles, Ulster University and increasingly we advise banks and insolvency practitioners on licensing aspects of distressed property portfolio.

We work closely with colleagues in our Banking, Insolvency, Property, Corporate and Planning teams providing support on specific licensing matters.

Key person profiles

- **Alastair Todd, Head of Property, Arthur Cox Northern Ireland**, has significant experience across the full spectrum of licensing matters including bookmaking, off-sales and restaurant licence issues, the acquisition of protection orders and licence amendments/transfer Contact: alastair.todd@arthurcox.com / +44 28 9026 2674
- **William Curry, Partner, Arthur Cox Northern Ireland**, deals with Licence transfers, material advices and general advices on behalf of major public and private sector clients in Northern Ireland. Contact: william.curry@arthurcox.com / +44 28 9026 5881

35 Transport Law (non-rail)

Arthur Cox offers a proven track record of capability to advise on all aspects of transport law (excluding rail) including but not limited to: road based projects and infrastructure; logistics (contentious and non-contentious); haulage; road regulatory matters.

The Arthur Cox Transport practice is part of the broader Arthur Cox Infrastructure, Construction and Utilities Group and has a specialist team in Northern Ireland. Our leading transport practice brings a unique combination of experience, extending not only to the successful delivery of some of the most significant transport infrastructure in this jurisdiction but also an in-depth understanding of the regulatory framework governing the sector.

We act for many of the most significant players in the sector including Government Departments, statutory authorities, local authorities, utilities, developers, funders and a variety of other key players, such as Aer Lingus. We have received accolades for Road Transport law in Northern Ireland and have advised both the Freight Transport Association and Confederation of Passenger Transport in Northern Ireland as well as private sector players and Government bodies.

Key person profiles

- **Alan Taylor, Chairman, Arthur Cox Northern Ireland**, has very significant expertise and experience in the transport sector in Northern Ireland generally, ranging from public transport matters through to international private sector transport operations and also haulage companies. Contact: alan.taylor@arthurcox.com / +44 28 9026 2671